

A black silhouette of Sherlock Holmes, shown from the chest up in profile, facing right. He is wearing his iconic deerstalker hat and holding a smoking pipe in his right hand. A speech bubble originates from his mouth, pointing towards the text on the right.

**“It is a capital mistake to theorize
before one has data. Insensibly, one
begins to twist facts to suit theories,
instead of theories to suit facts.”**

—Sherlock Holmes



**Apr
2009**

Finance asked for detailed national accounts variables underlying projections in the government's Economic and Fiscal Statement.

**Jul
2009**

Treasury Board Secretariat asked for budget information approved but not yet included in Estimates.

**Aug
2011**

Treasury Board Secretariat asked for data on funding authority adjustments in Supplementary Estimates.

**May
2012**

Clerk of the Privy Council asked for detailed information on departmental savings measures.



- Enhance individual ministerial accountability.
- Where information refused, PBO reports to Parliament.
- Minister responsible required to confirm refusal in timely fashion and provide explanation or information automatically provided.
- Parliamentary and public denunciation at political level.



- Require Deputy Heads to appear before committees to explain refusals.
- Require Deputy Heads to release information if Minister fails to confirm and explain refusal in House.